



20 November 2014

A message from Colleen Replier
President, Fire Protection Products

Dear Valued Customers,

It has been two years since Tyco International separated into three independent publicly traded operating companies. Upon completion of this transaction, we became the leading provider of fire and security products and services to commercial, industrial, governmental and retail customers worldwide. Through your support, we have also become a supplier of choice to increasingly global customers in industry verticals like power and industrial, institutional, and oil and gas.

To better support you, our global customers, and stay connected to our global markets, I am personally relocating to the Tyco operations in Neuhausen, Switzerland as of February 2015. This geographic area is well positioned in the center of our global markets, and will enable me to be closest to the maximum number of customers. In this location, I will be working alongside of our leaders in engineering, finance, logistics / distribution, and other areas as we continue to focus on bringing you leading technology and exceptional customer service.

I am proud to remain President of the world leader in fire protection products and technology, and am excited about this transition and the new opportunities it brings for Tyco.

On behalf of Tyco, thank you for your continued support as we drive our industry leadership worldwide.

Best wishes for a terrific 2015,

A handwritten signature in black ink that reads "Colleen".

Colleen Replier
President, Tyco Fire Protection Products